# Policy & Budget Committee



December 12, 2025

# Policy and Budget Recommendation to GM

Partners have committed to pursue \$150,000,000 in federal Small Starts funding for the 82<sup>nd</sup> Avenue Transit Project with the expectation of opening revenue service Summer 2029.

Requesting that Policy and Budget Committee to develop a recommendation on the extent of BAT lanes pursued in the design and construction of the transit project that addresses:

- Regulatory requirements
- The finance strategy
- Federal funding commitments and readiness eligibility
- Political and policy challenges with specific attention to antidisplacement and supporting businesses in the corridor



# Agenda

- Welcome & Project Update (5 mins)
- Larger Corridor Vision (20 mins)
- Project Approach & Meetings (5 mins)
- Community Outreach Update (5 mins)
- BAT Evaluation Categories (30 mins)
- Discussion (30 mins)
- Public Comment (25 mins)





#### **Clackamas County Vision for 82nd Ave Corridor**

- Vision for 82<sup>nd</sup> Ave Corridor has been in place since the late 1990s. Guided by the Clackamas Regional Center Plan and the Fuller Road Station Area Plan
- These plans have shaped the roadway cross-section and support sidewalk, bike lane and transit facilities development over time
- Ongoing investment through the Clackamas Town Center and North Clackamas Revitalization Area Tax Increment Finance (TIF) districts
- TIF investments also support affordable housing, infrastructure improvements and other program to provide stability for homeowners





# 82nd Avenue Coalition

December, 2025







Transit rich.

Climate resilient.

The housing backbone of east Portland.

#### **82nd Avenue Development Strategy**

- 1. Workforce Development
- 2. Climate Resiliency
- 3. Childcare Access
- 4. Business Support and Stabilization
- 5. Housing
- 6. Community Development



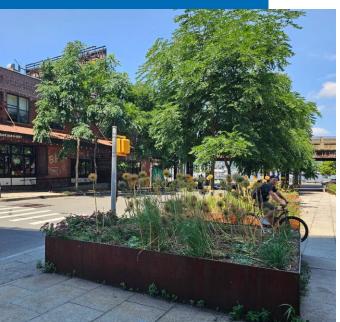
# 82<sup>ND</sup> AVE CITY INVESTMENTS

December 2025











## 82<sup>nd</sup> Avenue is a Civic Corridor

Civic Corridors are the city's busiest, widest, and most prominent streets.

- Transit-supportive densities of housing, commerce, and employment.
- Development up to mid-rise in scale
- Abundant trees and high-qualitylandscaping
- Safe for all types of transportation



# Implementing the vision













Implement Comp Plan Safety and Maintenance
Phase 1
2023-2026

82nd Avenue Transit Project 2027-2029 Safety and Maintenance
Phase 2
2027-2029

Greenway Projects TBD

TIF District: 82<sup>nd</sup> Avenue

# Portland Comprehensive Plan Implementation

# Comprehensive Plan Land Use Map and Zoning Map designations

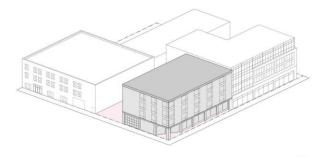
- Mixed-mixed use, mid-rise (four to six story) buildings are allowed on much of the corridor
- Recent development has been in neighborhood centers and along major cross-streets

#### Some pockets of EG employment zones exist

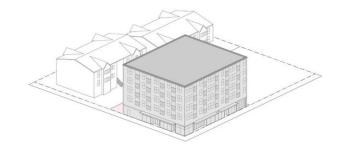
- Housing is not permitted in EG zones
- Commercial uses are limited

#### Older Retail Shopping Centers

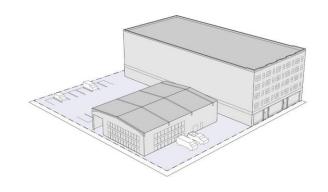
 Leverage site redevelopment as an opportunity to advance city goals



CE



CM2 Ronus



# 82<sup>nd</sup> Avenue – BPS Potential Action Areas

#### Centers/Opportunity Locations

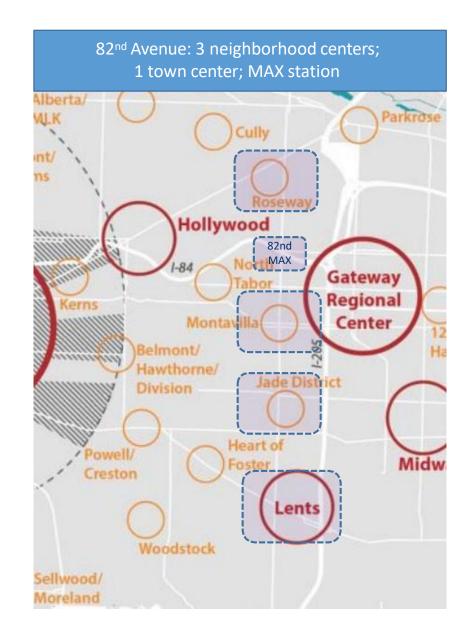
- Refinement of the zoning around centers and transit
  - Roseway center
  - Montavilla center
  - Jade District –center
  - Lents –center
  - 82<sup>nd</sup> Ave and Green Line MAX station areas

#### Transit/Transportation Locations

 Work with PBOT and TriMet around aligning the zoning with the transit stops and transportation investments.

#### TIF Support/Community Development Locations

 Coordinate with Prosper and the community on economic and community development work to ensure zoning supports the TIFF Action Plans



# 82<sup>nd</sup> Ave Housing Opportunities Analysis + Eastport Plaza Concept Master Plan

Conduct a corridor-wide housing opportunity analysis in conjunction with the development of a community driven conceptual master plan for Eastport Plaza

- Housing: Conduct a housing opportunity analysis along 82<sup>nd</sup> Ave to ensure the planning is data informed.
- Economic Development: Develop a strategy to retain and support new and existing small businesses
- Climate Resiliency: Identify design approaches that support a model "cooling corridor" concept
- Anti-displacement: Explore tools to grow local earning power and reduce vulnerability to market-driven displacement
- Implementation: Phased development plan for Eastport Plaza with proposed infrastructure investments and public and private financing strategies





# Safety + Maintenance Projects, Phase 1: 2023 - 2026

- Street lighting updates
- 240+ trees
- 29 intersections w/improved signal timing
- 8 new or rebuilt traffic signals
- 14 crossings
- 2+ miles of repaving
- Median treatments to address safety
- 200+ ADA corner ramps
- 6 speed/safety cameras





# Safety + Maintenance Projects, Phase 2: 2027 - 2029

- More trees and sidewalk reconstruction
- 6 new or enhanced traffic signals
- Additional improvements to signal timing
- 5 crossings
- ~4 miles of repaving
- Median treatments to address safety
- More ADA corner ramps

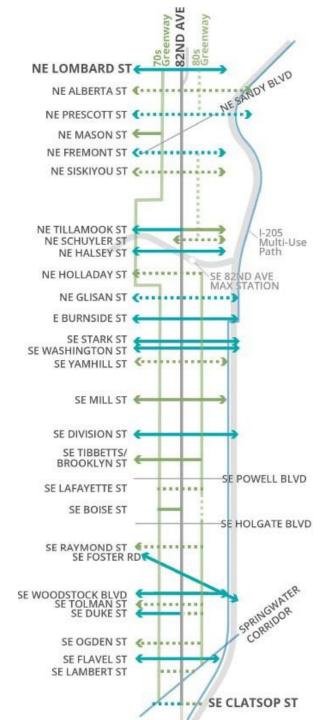




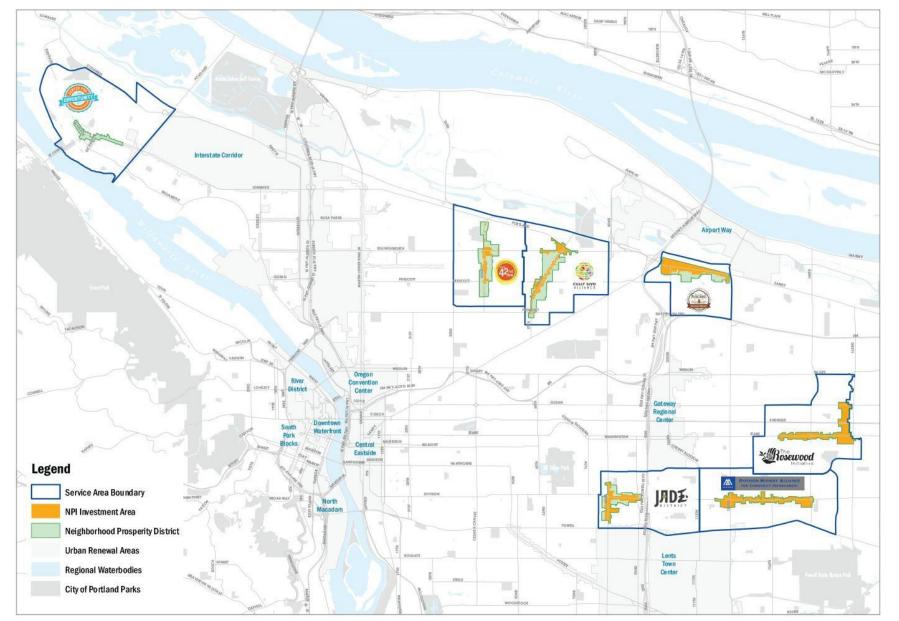
## **Greenway Projects**

#### Parallel Bike Network

- North-south parallel neighborhood greenways within a quarter-mile or less of 82nd Avenue
- Safe bicycle treatments crossing 82nd Avenue every half-mile orless



# Jade District Neighborhood Prosperity Network



**Community Building** 

**Business Development** 

**District Programming** 

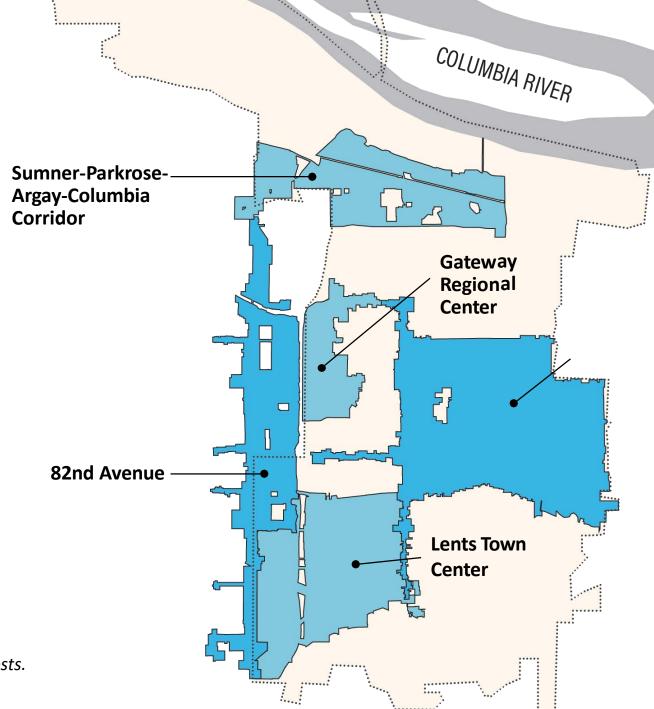
Community-Led Property Development

Connections to Employment

## 82<sup>nd</sup> Avenue TIF District

District	Acreage
82 <sup>nd</sup> Ave Area	1,868

82 <sup>nd</sup> Avenue TIF Plan	30 Yr Resources
<ul> <li>Economic &amp; Urban Development</li> <li>Commercial Property Acquisition,         Development &amp; Renovation</li> <li>Arts, Culture and Signage</li> <li>Recreational Improvements</li> </ul>	\$170M (40%)
Infrastructure	\$64M (15%)
<ul> <li>Affordable Housing</li> <li>Single family home repair &amp; homeownership</li> <li>Multifamily rental</li> <li>Land acquisition</li> <li>Houselessness related capital expenditures</li> <li>Manufactured dwelling parks</li> </ul>	\$191M (45%)
TOTAL*	\$425M

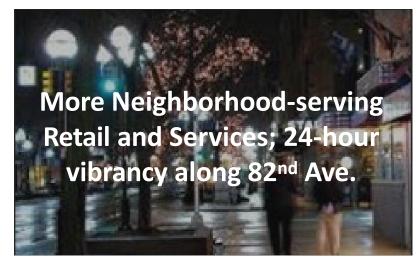


<sup>\*</sup> Total resources for capital investments net of admin and financing costs.

## 82<sup>nd</sup> Ave TIF District: What are people excited about?











# 82<sup>nd</sup> Ave TIF District: Community Leadership Committee



Erika Abdelatif



Erin Maxey



Jacob Loeb



Joshua Pangelinan



Michael Ong Liu



Pamela Hodge



Theo Hathaway Saner



Stephen Udycz



Jorge Melendez



Khanh Le



Yamungu Seraya



Aaron Milano



Liz Winchester

## 82<sup>nd</sup> Avenue TIF District: Next Steps

#### **CLC Convening**

#### **Action Planning**

#### December 2025 – January 2026:

#### **All East Portland CLCs Kickoff:**

Relationship Building and Orientation

#### January – February 2026:

Commence Action Planning work with each CLC in each East Portland district

#### Late 2026:

**Approval of Action Plans** by Prosper Portland Board & Council

**Review of Set Aside Policy** for Council consideration



#### **Delivering on Aspirations – Managing Project for Success**

#### **Both Foundational and Transformational Aspects are Important**

Ensuring the best outcomes for transit and the overall corridor

#### **Building Budget Capacity**

• Continued efforts to evaluate project scope and how it is delivered in an efficient and cost effective manner

#### **Gaining Regional Support and Resources to Achieve More**

Balancing current limitations with regional support to do more

#### **Focus on Funding Readiness**

- FTA Project Rating assigned on November 21st
- Maintaining Federal funding opportunities (\$150M) through schedule and delivery commitments

#### **Successful Delivery**

Managing project factors and risk for successful outcomes



# Proposed Meeting Approach



#### Vision for 82<sup>nd</sup> Avenue & BAT Evaluation Approach

- Vision for 82<sup>nd</sup> Corridor (City of Portland, 82<sup>nd</sup> Ave Development Strategy)
- BAT lane evaluation categories overview
- Review of current BAT "bookend" scenarios

#### **BAT Lane Evaluation Deep-Dive**

- Walk through of Evaluation Categories
- Community & business engagement deep dive
- ODOT regulatory requirements report out
- Alternative BAT concept for feedback

#### BAT Lane Recommendation (60% Design)

- Follow-up items
- Updates to BAT alternative(s)
- Discussion & BAT Lane Recommendation
- Funding Approach & Next Steps

Each meeting includes a space for public comment and discussion.



# **Outreach Update**

Prepared and shared a consolidated summary of outreach and engagement January 2025- Mid November 2025.

#### High level takeaways:

- Comprehensive outreach employing wide range of techniques
- Consistent support for the transit project overall improvements
- High levels of support for BAT lanes, however:
  - Concerns include: congestion, diversion, impact to existing businesses
  - o Low levels of support for intersection widening
  - Businesses have expressed concerns related to BAT lanes, citing current economic climate, traffic congestion, and prolonged construction fatigue







#### **Benefits to Transit**



- ✓ Transit Travel Times
- ✓ Transit Reliability
- ✓ Transit Frequency
- ✓ Ridership Growth

# Pedestrian Access, **Comfort and Safety** ✓ Traffic next to sidewalk





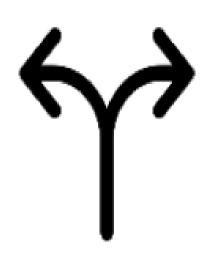
✓ Other pedestrian safety/comfort improvements (crossings, curb ramps, sidewalk improvements)

# Traffic Flow & Congestion



- ✓ Intersection delay for autos
- ✓ Car travel times

# Traffic Volumes On 82<sup>nd</sup> Ave and Diversion Effects



- ✓ Peak hour traffic volume change (from diversion)
- ✓ Daily traffic volume change (from diversion)
- ✓ Peak hour diversion to ODOT facilities (I-205 & Powell Blvd)
- ✓ Peak hour diversion to other arterial, collector and local streets

# **Business Access & Movement Through Corridor**



- ✓ Business access from BAT lanes
- ✓ Daily people driving moving through the corridor (auto and transit)
- ✓ Peak hour people driving through corridor (auto)
- ✓ Daily people driving through corridor (auto)

# **Project Delivery and Costs**



- ✓ Cost and Budget
- ✓ Schedule
- ✓ Federal Rating & Funding
- ✓ Regulatory Requirements
- ✓ BAT Maintenance Costs
- ✓ Transit Operations Cost

# **Community and Business Input**



- ✓ Community Advisory Committee
- ✓ Community survey (voluntary)
- ✓ Business & property owner engagement
- ✓ Neighborhood association/groups engagement

### **BAT Lane Scenarios – Bookends for Evaluation**

- No BAT
- "Some" BAT
- "More" BAT

- Developed to explore the full range ("bookends") of what is possible
- Conduct necessary traffic and transit performance analysis
- Evaluate, costs, benefits and tradeoffs for each option
- Serve as a tool to gather feedback
- Doesn't represent necessarily exact approach, but helps inform overall direction



# **No BAT Lanes**

- Roadway treatment looks similar to existing conditions
- Existing northbound BAT lane from SE Monterey to SE King (Clackamas County), approximately a half mile.

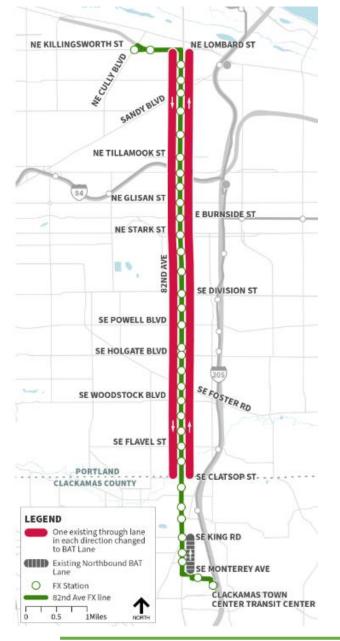




# Some BAT lanes

- Converts outside lane to BAT lane in northern and southern segments of Portland, totaling about 3 miles (6 miles both directions)
- Northern segment of BAT lanes (NE Tilamook to NE Lombard)
- Southern segment of BAT lanes (SE Clatsop to SE Woodstock)





# More BAT lanes

- Converts outside lane to BAT lane in all of Portland segment, totaling about 7 miles (14 miles both directions)
- Continuous BAT lanes within City or Portland (SE Clatsop to NE Lombard)
- Requires widening at Stark/Washington for traffic operations

# P&B Feedback

These are questions that we will continue to build on during December and January

- Are there general questions about the evaluation categories and additional information that you would like to see?
- In addition to the scenarios shared today, do you have any initial input on what alternative BAT approaches could look like?
- Is there any additional information you may need leading up to a recommendation?





Next meeting: January 16, 2026 10:00 a.m. – 12:00 p.m.